



Maryland
Hospital Association

Annual Report

Working for You

2026

mhaonline.org

Working for You





Table of Contents

- 5 MEMBER VALUE SNAPOSHOT
- 6 MESSAGE FROM THE PRESIDENT & CEO
- 7 PROACTIVE ADVOCACY ON MEMBER ISSUES
- 9 STRENGTHENING FINANCIAL STABILITY
- 10 DATA THAT DRIVES DECISIONS
- 11 MEMBER ENGAGEMENT
- 12 CARE TAKES ALL OF US
- 13 DELIVERING MEMBER VALUE THROUGH MHA SUBSIDIARY ORGANIZATIONS
- 15 THANK YOU TO OUR MEMBERS

MEMBER VALUE SNAPSHOT: THE IMPACT OF MHA MEMBER DUES



Maryland Hospital Association (MHA) membership offers a valuable investment in your organization's people and programs.



ADVOCACY THAT PROTECTS HOSPITALS

MHA ensures hospitals have a constant, credible voice in Annapolis, tracking legislation, shaping policy, and preventing proposals that would disrupt care.



FINANCIAL IMPACT DELIVERED TO MHA MEMBERS

MHA secured meaningful financial resources to support hospital operations during a period of sustained cost pressure.



TOTAL FINANCIAL IMPACT \$1.6B+



MHA: A CONVENER TO STRENGTHEN THE FIELD'S VOICE

MHA is a member-driven organization with participation statewide.



MHAPAC IMPACT



280+ BILLS

tracked during the 2026 legislative session



MAJOR LEGISLATIVE WINS

on workforce, patient access, and payer accountability



HARMFUL PROPOSALS

defeated or significantly amended



DAILY ENGAGEMENT

with legislators and staff on hospital priorities



5.68% revenue growth approved for FY 2026



\$160M+ respiratory surge funding secured



\$59M HSCRC-approved inflation relief funding



\$50M in ongoing support in RY 2026 for AHEAD Model preparation



\$45M in set-aside funding to address hospital cost pressures



\$21.5M Exceeded full funding request for hospital capital projects



State funding advanced to support pediatric overstay solutions and care coordination



Maintained and protected funding for maternal and child health programs



MHA convenes, staffs, and represents the field on **67+ councils, task forces, and work groups**



Hosts regular **Member Calls with 100+ participants**



200+ leaders convened at Annual Membership Meeting



Ongoing engagement with CEOs and hospital leadership at regional meetings and events



\$101,860 raised in 2025



220 contributors across member hospitals and health systems



110+ events attended to engage state and federal legislators



\$86,375 distributed to support Maryland policymakers

Message from the President & CEO



MHA remains focused on ensuring Maryland hospitals have the support they need to care for the people and communities that depend on them.

Maryland hospitals are navigating one of the most complex periods in health care. Rising costs, workforce shortages, increasing administrative burden, and the transition to a new model for financing and delivering care are reshaping the environment in which hospitals serve their communities.

MHA remains focused on ensuring Maryland hospitals have the support they need to care for the people and communities that depend on them.

This Annual Report reflects a year of advocacy, strong member engagement, and meaningful results. Together, we advanced policy solutions, secured critical resources, and strengthened the position of hospitals across Maryland.

Hospitals are essential to healthy communities, but they cannot do this work alone. *Care Takes All of Us.*

The highlights in this report show MHA's role as the leading advocate for Maryland hospitals and health care. They reflect our data-informed strategies to strengthen hospital finance, support workforce needs, and ensure the hospital perspective is heard wherever decisions are made.

We accomplished this together, with your leadership, partnership, and engagement.

This year, MHA's Board of Trustees also updated the Association's strategic plan to keep our work focused on four priorities:

1. Proactive advocacy on member issues
2. Broadening MHA relationships
3. Advocating for supportive financial policies
4. Strengthening MHA organizational stability

Thank you for your continued trust and partnership. I look forward to what we will accomplish together in the years ahead.

A handwritten signature in black ink, which appears to read 'Melony G. Griffith'.

Melony G. Griffith
President & CEO
Maryland Hospital Association

Proactive Advocacy on Member Issues

The 2026 General Assembly session was both active and complex. MHA tracked more than 280 bills and worked closely with members and policymakers to ensure hospital priorities were reflected in legislative outcomes.

All but one of MHA's priority bills either passed or saw meaningful progress through legislative or regulatory action.

- ✓ Held payers accountable
- ✓ Protected access to care
- ✓ Secured critical capital funding
- ✓ Improved Maryland's liability climate
- ✓ Advanced staffing policies that better reflect how hospitals operate

2026 Legislative Session: Key Victories for Maryland Hospitals

- **Passed long-sought solutions to pediatric hospital overstays** Led efforts to enact legislation recognizing hospitals as unlicensed out-of-home settings, prohibiting hospitals from being used as placements for medically cleared children, and strengthening state accountability and care coordination
- **Protected hospitals from burdensome community benefit requirements** Defeated proposals that would have imposed duplicative reporting requirements and created new mandates disconnected from hospitals' existing community benefit commitments
- **Maintained uninterrupted access to care through sign language interpreters' licensure updates** Shaped workable implementation of interpreter licensure requirements, protecting timely patient access to care
- **Secured hospital representation on the Maryland Health Care Commission** Passed legislation adding a hospital administrator seat to the Commission, ensuring hospitals have a direct voice in statewide health policy decisions
- **Defended Maryland's medical liability climate** Successfully defeated proposals that would have significantly increased liability exposure for hospitals and clinicians
- **Amended legislation mandating clinical staffing committees to ensure a more effective, workable approach** Reshaped proposed staffing legislation to align with existing accreditation standards while avoiding prescriptive mandates





\$21.5M
Exceeded full
funding request
for hospital
capital projects

**Protected
\$6.7M**

from being
transferred from
the Maternal
and Child Health
Population
Health
Improvement
Fund to the
general fund

**Secured
\$2M**

for the
Maryland Loan
Assistance
Repayment
Program for
Physicians
and Physician
Assistants

- **Held payers accountable** Advanced oversight and enforcement of illegal downcoding.
- **Secured critical funding for hospitals and communities** Protected and secured key investments, including \$20 million for hospital capital projects, pediatric overstay solutions, workforce programs, and maternal and child health initiatives.
- **Strengthened Maryland's health care workforce** Advanced legislation on expanding workforce flexibility, supporting physician assistants, radiologic technologist students, and future pathways for internationally trained physicians.
- **Avoided onerous reporting requirements for corporate transactions** Converted proposed legislation into an interim study, avoiding unnecessary reporting burdens while informing future policy discussions.

Additional wins Advanced perinatal behavioral health services, improved transitions for unrepresented patients, and protected hospitals from unnecessary workforce-related funding obligations.



Strengthening Hospitals' Financial Stability

MHA's work this year focused on ensuring hospitals have the resources needed to maintain operations and prepare for future changes as Maryland transitions to the AHEAD Model.

Fiscal Year 2026: Delivering Financial Results

- 5.68% hospital revenue growth approved
- \$160M+ respiratory surge funding secured
- \$59M HSCRC-approved inflation relief funding
- \$50M in ongoing support in RY 2026 for AHEAD Model preparation
- \$45M in set-aside funding to address hospital cost pressures
- MHA also advanced discussions on physician cost recognition and the financial impact of federal policy changes on uncompensated care.

Leading the AHEAD Model Transition

The transition to the AHEAD Model represents a major shift in Maryland's health care system. MHA plays a central role by:

- Engaging directly with state and federal partners
- Participating in work groups focused on payment models, quality, and population health
- Coordinating hospital input to ensure alignment across the field
- Providing direct education and fostering collaboration with the field through regular calls and updates with hospital leadership

Addressing System-Level Challenges

MHA elevated broader system challenges affecting hospital performance and patient flow. These include:

- Post-acute care capacity limitations
- Workforce shortages across care settings
- Misalignment between reimbursement and patient acuity

MHA continues to work with state partners to address these issues and strengthen system coordination.



Data That Drives Decisions

MHA continues to expand its analytics capabilities to support both advocacy efforts and member decision-making.

Turning Data into Action

MHA provided scenario modeling as members assessed the implications of the new AHEAD agreement and participation agreement.

MHA analyzed and presented results of data collected by HSCRC, which showed:

1 in every 8 inpatient claims is denied

1 in every 7 emergency department claims is denied

1 in 10 outpatient claims is denied

51% of denials were related to medical necessity

MHA analyzed the expected increase in uninsured individuals due to federal policy changes, projecting an increase in uncompensated care of between \$401 million to \$702 million over the next 10 years.

MHA continued to collect workforce data to advocate for enhancing opportunities for workforce development. Key findings showed:

Overall vacancy rate is 7%, down from 18% at height of COVID

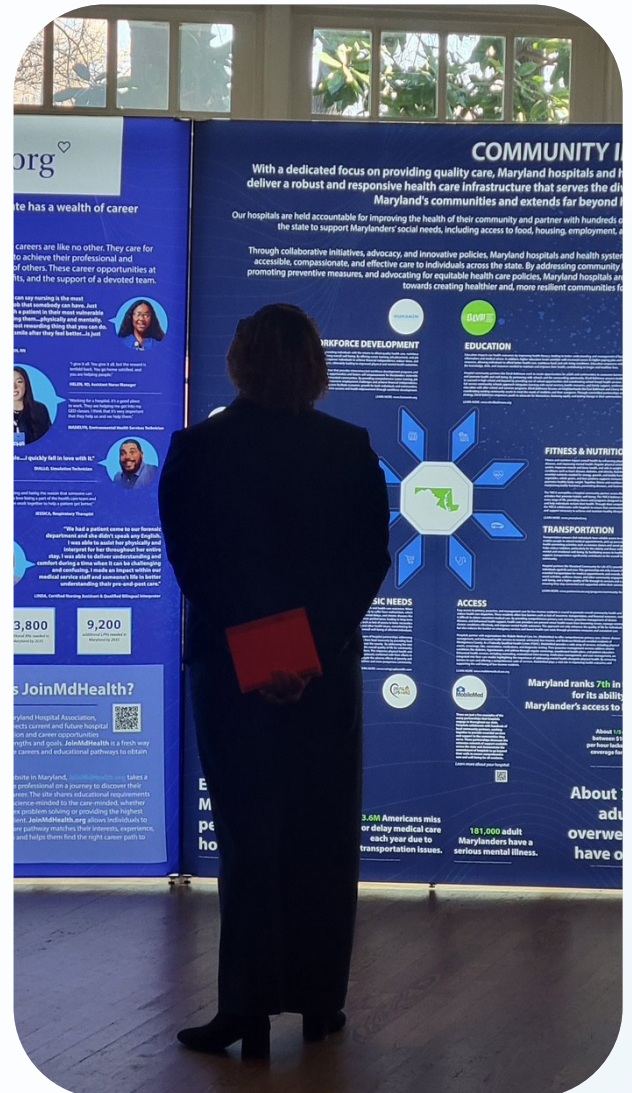
Overall turnover rate is 20%, down from 32% at height of COVID

MHA analyzed state economic and all-payer total cost trends to support setting an achievable and predictable all-payer total cost of care limit as required by the AHEAD agreement. Maryland's overall spending grew an average of 3.7% compared with 4.1% in the U.S.

Supporting Members Directly

MHA's analytics provide hospitals with:

- Decision-support tools
- Benchmarking data
- Insights to inform strategic planning



Member Engagement

MHA is built on member leadership and participation.

A Member-Driven Model

Through 67+ work groups and councils, hospital leaders shaped priorities across advocacy, finance, quality, and workforce.

MHA also maintained consistent communication through:

- Weekly member calls and meetings
- Regular updates and alerts
- Direct outreach to leadership teams

Every major policy position MHA advances is informed by member input. Your engagement drives our advocacy.

MHAPAC: Investing in Advocacy

MHAPAC plays a critical role in supporting the hospital field's advocacy efforts. In 2025, MHAPAC:

- Raised \$101,860, the highest level in recent years
- Engaged 220 contributors
- Achieved 100% participation from Board and PAC Committee members
- Attended more than 110 events to strengthen relationships with policymakers
- Distributed \$86,375 to support candidates and legislators

MHAPAC supports advocacy efforts focused on:

- Hospital financial stability • Workforce investment
- Medical liability reform • Behavioral health access

Why MHAPAC Matters

- Strong relationships with policymakers are essential.
- MHAPAC ensures hospitals have a voice in decisions that shape care delivery.

Your engagement drives our advocacy.

MHAPAC
Your PAC. Your Voice. Our Impact.



Care Takes All of Us

CARE TAKES ALL OF US.

MHA's campaign continues to reinforce a simple truth: healthy communities require shared responsibility. Through this work, we continue to:

Elevate the hospital voice in critical policy and public conversations

Promote shared accountability across payers, providers, policymakers, and community partners

Highlight hospitals as essential anchors of care while reinforcing that stronger health outcomes require an aligned, fully functioning health care ecosystem



Delivering Member Value Through MHA Subsidiary Organizations

MHA continues to expand member support and deliver additional value through its two subsidiary organizations: MHA Prime, MHA's for-profit shared services subsidiary, and, LogicQual Research Institute, MHA's 501(c)3 nonprofit subsidiary.

Maryland Prime (MHA Prime)

MHA Prime partners with local vendors as well as a national group purchasing organization, Vizient, to provide business solutions to hospitals and non-acute care facilities.

MHA Prime revenue grew an average of 8% year over year since 2024, including projected FY 2026 performance, and new local vendor partnerships and service offerings tripled since 2024.

Core Capabilities

- ✓ Capital Planning, Equipment, & Group Buys
- ✓ Contracts with Local MBE Vendor Partners
- ✓ Vizient GPO Contracts Portfolio & Solutions
- ✓ Performance Improvement & Advisory Solutions
- ✓ Workforce Solutions & Contract Labor Resources & Management
- ✓ Supply Cost Management
- ✓ Pharmacy Solutions
- ✓ Data Analytics
- ✓ Cyber Security & IT Technology Solutions
- ✓ Request for Proposal/Information Support Services



Solutions-based services



Cost savings for MHA members



Growing non dues revenue for MHA

MHA
prime

**MHA Prime won
Vizient's Channel
Partner of the Year
award in 2025.**



This is a significant industry recognition that signals a partner organization is viewed as one of Vizient's top-performing strategic collaborators in the health care supply chain and performance improvement space.

Delivering Member Value Through MHA Subsidiary Organizations

LogicQual Research Institute, Inc.

LogicQual Research Institute & the Maryland Hospital Preparedness Program

Through LogicQual Research Institute, MHA's 501(c)(3) nonprofit subsidiary, the Association continues to serve as the fiscal agent for a \$3.2-million statewide Hospital Preparedness Program (HPP) grant, helping ensure Maryland's hospitals and health care partners are prepared for emergencies that test the limits of everyday operations. Supporting regional coalitions across the state, this work strengthens coordination among hospitals, public health agencies, emergency responders, long-term care providers, and other community partners. This work enhances readiness for pandemics, mass casualty incidents, public health threats, and other disasters while helping protect access to lifesaving care when Marylanders need it most.

In FY 2026, MHA successfully completed a \$350,000 community health grant through LogicQual, in partnership with the Howard County Government and Johns Hopkins Howard County Medical Center. The initiative focused on improving emergency department throughput through innovative discharge optimization strategies, contributing to shorter hospital stays and a 17.1% reduction in readmissions.

The Association continues working to ensure Maryland hospitals and health care partners are prepared to respond effectively during emergencies and disasters that exceed everyday operations.



Thank You to Our Members

This work is made possible by the leadership and engagement of MHA's members. Your participation, insight, and commitment continue to strengthen Maryland's health care system.

MHA Board of Trustees

Bradley Chambers – Board Chair
Senior Vice President & COO,
Baltimore Region MedStar Health

Michele Martz – Board Treasurer/Secretary
Chair, MHA Finance Committee; President,
UPMC Western Maryland

Kevin Sowers, RN
Chair, Council on Legislative & Regulatory Policy;
President, Johns Hopkins Health System

Mohan Suntha, M.D.
Chair, Council on Financial Policy;
President & CEO, University of Maryland Medical System

Victoria Bayless
Chair, MHA Political Action Committee;
Chief Executive Officer, Luminis Health

Jeremy Bradford
Chair, Governance Committee;
President & CEO, CalvertHealth

Harsh Trivedi, M.D.
Chair, Compensation Committee;
President & CEO, Sheppard Pratt

M. Shafeeq Ahmed, M.D.
President, Johns Hopkins Howard County Medical Center

Rebecca Altman, RN
Senior Vice President and Chief Administrative Officer,
University of Maryland Medical Center Midtown Campus

Alexander Austin
President & Chief Executive Officer,
Prince George's Chamber of Commerce

Andre Boyd, Sr.
Regional President & CEO, Trinity Health Mid-Atlantic

Emily Briton
President, MedStar Montgomery Medical Center;
Senior Vice President, MedStar Health

Christina Fitts
Board Member, GBMC HealthCare;
CEO, AJ Fitts Unlimited, LLC

Steven Leonard, Ph.D.
President & CEO, TidalHealth

Neil Meltzer
President & CEO, LifeBridge Health

Donald Owrey
Senior Vice President and President, TidalHealth Atlantic

John Sackett
President & CEO, Adventist HealthCare

Amy Shlossman
President, Sinai Hospital & Grace Medical Center;
Senior Vice President, LifeBridge Health

Ex Officio Member
Melony G. Griffith
President & CEO, Maryland Hospital Association

Council on Clinical & Quality Issues

Victoria Bayless – Interim Chair
Chief Executive Officer, Luminis Health

M. Shafeeq Ahmed, M.D.
President, Johns Hopkins Howard County Medical Center

Laural Brinkley
Chief Nursing Officer, CalvertHealth

Bonita Conner
Director, Quality and Infection Prevention,
TidalHealth Atlantic

Kathryn Fiddler, D.N.P.
Vice President, Population Health, TidalHealth

Angela Green
Vice President, Safety and Quality,
Johns Hopkins Health System

Janis Green, M.D.
Interim Chief Clinical Officer, Holy Cross Health
Maryland Region of Trinity Health

Rohit Gulati, M.D.
Chief Medical Officer & Chief Clinical Officer
Ascension Saint Agnes

Michael Anne Preas
Vice President, Quality Management
University of Maryland Medical Center

Heather Kirby
Vice President, Integrated Care Delivery,
and Chief Population Health Officer, Frederick Health

Ralph Lebron, M.D.
Medical Director, Quality & Patient Safety
Mercy Medical Center

Stuart Levine, M.D.
President, MedStar Franklin Square Medical Center,
and Senior Vice President, MedStar Health

Michele Martz
President, UPMC Western Maryland

Patsy McNeil, M.D.
Executive Vice President & System
Chief Medical Officer, Adventist HealthCare

Stephen Michaels, M.D.
President, MedStar Southern Maryland Hospital Center,
and Senior Vice President, MedStar Health

Jonathan Patrick, M.D.
Vice President, Clinical Quality, MedStar Health

Michael Anne Preas
Vice President, Quality Management
University of Maryland Medical Center

Nitza Santiago
Vice President, Quality & Patient Safety
Sinai Hospital of Baltimore

Neel Vibhakar, M.D.
Senior Vice President & Associate Chief Clinical Officer
University of Maryland Medical System

Ex Officio Member
Melony G. Griffith
President & CEO, Maryland Hospital Association

Council on Financial Policy

Mohan Suntha, M.D. – Chair
President & Chief Executive Officer
University of Maryland Medical System

Ed Beranek
Vice President, Revenue Management and
Reimbursement
The Johns Hopkins Hospital & Health System

Amy Boothe
Vice President, Finance and Operations
Garrett Regional Medical Center

Emily Briton
President, MedStar Montgomery Medical Center;
Senior Vice President, MedStar Health

Joshua A. Campbell, MBA, FHFMA
Vice President, Finance and Reimbursement
GBMC HealthCare

Alicia Cunningham
Senior Vice President, Corporate Finance
and Revenue Advisory Services
University of Maryland Medical System

Justin C. Deibel
Executive Vice President & Chief Financial Officer
Mercy Medical Center

Katie Eckert, CPA
Senior Vice President, Strategic Operations
Adventist HealthCare

Rebecca Ford
Vice President, Population Health and Business
Planning Finance, ChristianaCare, Union Hospital

Carolyn Heithaus
Vice President, Finance & Chief Financial Officer
CalvertHealth

Hannah Jacobs
Senior Vice President & Chief Financial Officer
Frederick Health

James A. Kanuch, MBA, CHFP
Chief Financial Officer & Vice President
TidalHealth Atlantic

Julie Keese
Regional Vice President,
Finance & Chief Financial Officer, Holy Cross Health

David Krajewski
Executive Vice President & Chief Financial Officer
LifeBridge Health

Michelle Lee
Chief Financial Officer, Luminis Health

Mitch Lomax
Chief Financial Officer, Ascension Saint Agnes

Susan K. Nelson
Executive Vice President & Chief Financial Officer
MedStar Health

Amber Ruble
Chief Financial Officer, UPMC Western Maryland

Kelly Savoca
Senior Vice President & Chief Financial Officer
Sheppard Pratt

Thomas J. Senker
President, MedStar Good Samaritan Hospital
& MedStar Union Memorial Hospital

Ex Officio Member
Melony G. Griffith
President & CEO, Maryland Hospital Association

Council on Legislative & Regulatory Policy

Kevin Sowers – Chair
President, Johns Hopkins Health System

Timothy Adelman
Chief Administrative Officer and Chief Legal Officer
Luminis Health

Alexander Austin
Chief Executive Officer
Prince George's Chamber of Commerce

Craig Carmichael
President & Chief Operating Officer, Northwest
Hospital, and Senior Vice President, LifeBridge Health

Cheryl Cioffi
President and CEO, Frederick Health

Daniel Cochran
President
Adventist HealthCare Shady Grove Medical Center

Jill Donaldson
President, MedStar Harbor Hospital; Senior Vice
President, MedStar Health

Marjorie Fridkin, M.D.
Chief Medical Officer & Vice President of Medical
Affairs, Garrett Regional Medical Center

Jeffrey Grossi
Chief of Government Relations, Sheppard Pratt

Christopher Hall
Vice President Strategy/Chief Business Officer
TidalHealth

Beau Higginbotham
President & CEO, Ascension Saint Agnes

Kristin Jones Bryce
Senior Vice President & Chief External Affairs Officer
University of Maryland Medical System

Kathleen McCollum
President & CEO, UM Baltimore Washington Medical Center

Mimi Novello, M.D.
President & Chief Medical Officer, MedStar St. Mary's Hospital

Ryan O'Doherty
Senior Vice President, External Affairs, Mercy Medical Center

Bradley Schlaggar, M.D., Ph.D.
President & CEO, Kennedy Krieger Institute

Kasia Sweeney
Vice President of Strategy & Business Development
CalvertHealth

Maria Harris Tildon
Vice President, State & Local Affairs
The Johns Hopkins University & Medicine

Meredith Tweedie
Vice President, Government Affairs & Policy, and Senior
Counsel, ChristianaCare, Union Hospital

Jason Weiner
Senior Vice President, General Counsel, LifeBridge Health

Ex Officio Member
Melony G. Griffith
President & CEO, Maryland Hospital Association

MHA Governance Committee

Jeremy Bradford – Chair
President & CEO
CalvertHealth

M. Shafeeq Ahmed, M.D.
President
Johns Hopkins Howard County Medical Center

Christina Fitts
Board Member, GBMC HealthCare; CEO,
AJ Fitts Unlimited, LLC

Donald Owrey
President & CEO
TidalHealth Atlantic

MHA Finance Committee

Michele Martz – Chair
President, UPMC Western Maryland

Emily Briton
President, MedStar Montgomery Medical Center

Steven Leonard, Ph.D.
President & CEO, TidalHealth

Amy Shlossman
President, Sinai Hospital & Grace Medical Center;
Senior Vice President, LifeBridge Health

MHA Political Action Committee

Victoria Bayless – Chair
Chief Executive Officer, Luminis Health

Andre Boyd, Sr.
Regional President & CEO, Trinity Health Mid-Atlantic

Brad Chambers
Senior Vice President & Chief Operating Officer
MedStar Health Baltimore Region

Melony Griffith
President & CEO, Maryland Hospital Association

Lisa Ishii, M.D.
Interim President, Johns Hopkins Bayview Medical Center;
Senior Vice President for Operations,
Johns Hopkins Health System

Kristin Jones Bryce
Senior Vice President and Chief External Affairs Officer
University of Maryland Medical System

Stuart Levine, M.D.
President, MedStar Franklin Square Medical Center
& Senior Vice President, MedStar Health

John Sackett
President & CEO, Adventist HealthCare

Harsh Trivedi, M.D.
President & CEO, Sheppard Pratt

MHA Compensation Committee

Harsh Trivedi, M.D. – Chair
President & CEO, Sheppard Pratt

Andre Boyd, Sr.
Regional President & CEO, Trinity Health Mid-Atlantic

Bradley Chambers
Senior Vice President & COO Baltimore Region,
MedStar Health

Neil Meltzer
President & CEO, LifeBridge Health

Ad Hoc Dues Committee

Savas Karas – Chair
Board Member, MedStar Harbor Hospital; Chief
Technology Officer/Chief Transformation Officer,
CAPREIT, Inc.

Kristy Daphnis
Chief Operating Officer
Maryland Hospital Association

Sule Gerovich
Senior Vice President, Health Care Analytics
Maryland Hospital Association

Melony G. Griffith
President & CEO, Maryland Hospital Association

Terry Jones
Controller, Maryland Hospital Association

Michele Martz
President, UPMC Western Maryland

**We also thank the many members who
serve on our work groups, task forces,
and other groups.**

Adverse Decisions Work Group

Behavioral Health Work Group

Birth Outcomes Accountability Work Group

Chief Medical Officer Committee

Chief Nursing Officers Committee

Clinical Staffing Work Group

Guardianship Work Group

Health Care Payment Work Group

Hospital Quality Operations Work Group

Legislative Strategy Group

Medicaid Payer Relations Task Force

Medical Liability Work Group

Population Health & Access Work Group

Task Force on Maryland's Future Health Workforce

Technical Work Group

MHA Members

Adventist HealthCare

Adventist HealthCare Fort Washington Medical Center

Adventist HealthCare Rehabilitation

Adventist HealthCare Shady Grove Medical Center

Adventist HealthCare White Oak Medical Center

Ascension Saint Agnes

Brook Lane

CalvertHealth

Carroll Hospital

Children's National Hospital

ChristianaCare, Union Hospital

Encompass Health Rehabilitation Hospital of Bowie

Encompass Health Rehabilitation Hospital of Salisbury

Frederick Health

Garrett Regional Medical Center

GBMC HealthCare

Grace Medical Center

Holy Cross Germantown Hospital

Holy Cross Health, A member of Trinity Health

Holy Cross Hospital

Johns Hopkins Bayview Medical Center

Johns Hopkins Health System

Johns Hopkins Howard County Medical Center

Kennedy Krieger Institute

Levindale Hospital

LifeBridge Health

Luminis Health

Luminis Health Anne Arundel Medical Center

Luminis Health Doctors Community Medical Center

MedStar Franklin Square Medical Center

MedStar Health

MedStar Good Samaritan Hospital

MedStar Harbor Hospital

MedStar Montgomery Medical Center

MedStar Southern Maryland Medical Center

MedStar St. Mary's Hospital

MedStar Union Memorial Hospital

Mercy Medical Center

Mt. Washington Pediatric Hospital

NIH Clinical Center

Northwest Hospital

Sheppard Pratt

Sinai Hospital of Baltimore

Suburban Hospital

The Johns Hopkins Hospital

TidalHealth

University of Maryland Baltimore Washington Medical Center

University of Maryland Bowie Health Center

University of Maryland Capital Region Medical Center

University of Maryland Charles Regional Medical Center

University of Maryland Laurel Medical Center

University of Maryland Maryland Capital Region Health

University of Maryland Medical Center

University of Maryland Medical Center Midtown Campus

University of Maryland Medical System

University of Maryland Rehabilitation & Orthopaedic Institute

University of Maryland Shore Medical Center at Cambridge

University of Maryland Shore Medical Center at Chestertown

University of Maryland Shore Medical Center at Easton

University of Maryland St. Joseph Medical Center

University of Maryland Upper Chesapeake Health

UPMC Western Maryland



Maryland
Hospital Association

6820 Deerpath Rd
Elkridge, MD 21075
www.mhaonline.org

